

Exhibit 63

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UNITED STATES DISTRICT COURT
FOR THE NORTHERN DISTRICT OF CALIFORNIA

IN RE: SOCIAL MEDIA ADOLESCENT) MDL No.
ADDICTION/PERSONAL INJURY) 4:22-md-3047-YGR
PRODUCTS LIABILITY LITIGATION)

-----)
SUPERIOR COURT OF THE STATE OF CALIFORNIA
FOR THE COUNTY OF LOS ANGELES
SPRING STREET COURTHOUSE

COORDINATION PROCEEDING)
SPECIAL TITLE [RULE 3.400]) Lead Case No.
) 22STCV21355
SOCIAL MEDIA CASES)

-----)
This Document Relates to:)

)
STATE OF TENNESSEE,)
ex rel. JONATHAN SKRMETTI,)
ATTORNEY GENERAL and REPORTER,)
v.)
META PLATFORMS, INC., and)
INSTAGRAM, LLC,)
Case No. 23-1364-IV)
-----)

Monday, March 10, 2025

CONFIDENTIAL - PROTECTIVE ORDER MATERIAL

Video-Recorded Oral Deposition of
SUSAN LI held at the offices of Covington &
Burling LLP, 3000 El Camino Real, 5 Palo Alto
Square, Suite 1000, Palo Alto, California,
commencing at 9:05 a.m. PST on the above
date, before Michael E. Miller, Fellow of the
Academy of Professional Reporters, Certified
Court Reporter, Registered Diplomate
Reporter, Certified Realtime Reporter and
California CSR #13649.

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1 we -- standard process would be to take the
2 kind of prior version because the 10-K is
3 published annually, the Q, the 10-Qs are
4 published quarterly, so there are frequent
5 drafting processes, and to -- the finance --
6 the relevant finance and legal teams will go
7 through and review the risk factors and
8 decide where there are places where we may
9 want to edit or augment, you know, from
10 prior -- prior drafts, places where we may
11 need to make updates.

12 I would say that we tend to err
13 on the side of being more comprehensive
14 rather than sort of holding an extremely
15 strict materiality threshold just because we
16 really want to err on the side of investors
17 having more transparency, you know, about --
18 about all of the possible risks in the
19 landscape.

20 Q. Okay. Let's turn to the next
21 page, page 15.

22 A. Yes.

23 Q. And can you please read the
24 first risk under the heading Risks Related to
25 Our Product Offerings, so that bolded,

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1 italicized language?

2 A. Oh. This reads: If we fail to
3 retain existing users or add new users, or if
4 our users decrease their level of engagement
5 with our products, our revenue, financial
6 results, and business may be significantly
7 harmed.

8 Q. Thank you.

9 And can you read the first two
10 sentences of the next paragraph.

11 A. Okay. This reads: The size of
12 our active user base and our users' level of
13 engagement across our products are critical
14 to our success. Our financial performance
15 has been and will continue to be
16 significantly determined by our success in
17 adding, retaining, and engaging active users
18 of our products that deliver ad impressions,
19 particularly for Facebook and Instagram.

20 Q. Thank you.

21 And, Ms. Li, in your own words,
22 can you explain to the jury this risk?

23 A. Yeah. Fundamentally, the
24 family of apps products that we build are,
25 you know, products where we -- the -- you

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1 know, where the long-run business health is
2 very much correlated with the long-run
3 product health of the products.

4 So if we build products that
5 people don't use, don't find useful, don't
6 find engaging, don't find interesting, don't
7 want to come use, then we will have no
8 product offering and there -- you know, and
9 that -- we will have a worse product offering
10 and thereby -- thereby a worse business.

11 And so one of the risks that we
12 are flagging or highlighting here for
13 investors is that, you know, building
14 products that are actively useful is
15 basically a critical part of the long-term
16 sort of product and business strategy.

17 Q. And just one follow-up. You
18 mentioned the family of apps. Could you
19 explain what that means?

20 A. Oh, sure. When we say the
21 family of apps, we refer to primarily
22 Facebook, Instagram, WhatsApp, Messenger and,
23 today, Threads.

24 Q. So Meta tells investors in
25 its 10-K here that its revenue and financial

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1 results may be harmed if it doesn't retain
2 existing users or add new users, right?

3 A. That's definitely a -- for us,
4 the sort of long-run product usage and
5 long-run business results are very -- you
6 know, those go hand in hand.

7 Q. Meaning the long-run -- the
8 product usage goes hand in hand with Meta's
9 long-run business results, right? That's
10 what you said?

11 A. Yeah, those two things, I
12 think, are closely aligned.

13 Q. Okay. And that's true because
14 more users on the apps leads to more
15 opportunities to generate advertising
16 revenue, right?

17 A. That's the -- that's the --
18 sorry.

19 For us, you know, we make money
20 by showing ads on -- not all parts of the
21 family of apps, but there are parts of the
22 family of apps that we monetize and parts
23 that we don't. But for us, that's the
24 business.

25 And, you know, in order to have

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1 the opportunity to do that there needs to be
2 a product experience that, again, people
3 actually use and engage with.

4 Q. Right. So again, just more
5 users on the apps leads to more opportunities
6 to gain revenue, correct?

7 A. I mean, over the long run,
8 broadly.

9 Q. And more engagement by users on
10 the apps leads to that same result, correct?

11 A. Again, over the long run, those
12 things are broadly in line, yes.

13 Q. I want to look at the bullet
14 points that are listed here on page 15
15 through 16.

16 A. Okay.

17 Q. And in particular, I'll point
18 you to the sentence right before those bullet
19 points start on 15.

20 A. Yes.

21 Q. It says -- or excuse me.

22 The document is identifying
23 factors that can negatively affect user
24 retention, growth and engagement, right?

25 Do you see that there?

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1 on page 16.

2 Can you read that first bullet
3 point?

4 A. Yes. This reads: There are
5 decreases in user sentiment due to questions
6 about the quality or usefulness of our
7 products or our user data practices, concerns
8 about the nature of content made available on
9 our products, or concerns related to privacy,
10 safety, security, well-being or other
11 factors.

12 Q. So, Ms. Li, in your own words,
13 what does this factor mean?

14 A. I mean, broadly again, there
15 are -- this factor really covers a lot of --
16 a lot in one sentence, but what I would say
17 is broadly, if people don't feel like we are
18 building products that -- where they feel
19 like their, you know, privacy is safeguarded
20 in the way that they want it to be or they
21 feel like they are seeing content they don't
22 want to see or if they feel like they feel
23 worse, you know, about using the products,
24 then, you know, that's -- those make our
25 products less good and less useful and, you

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1 know, people will engage with them less if
2 that's the case.

3 Q. So in other words, if users are
4 feeling more negatively toward Meta for any
5 of these reasons, that might negatively
6 affect user retention, growth and engagement,
7 right?

8 MS. JONES: Let me object to
9 the characterization.

10 You can answer.

11 A. Maybe being a little bit more
12 specific, I think what this bullet is getting
13 to is if users are feeling negative about
14 the -- like the product experience, then
15 they -- then they -- for any of these
16 reasons, then they will engage with the
17 products less.

18 BY MS. O'NEILL:

19 Q. Can we turn to page 17, and can
20 you read the first bullet on that page,
21 please.

22 A. The first bullet on page 17?

23 Q. That's right, yeah.

24 A. Okay.

25 We, developers whose products

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1 significantly less, then that is also worse
2 for the business.

3 BY MS. O'NEILL:

4 Q. Okay. Can you read the next
5 risk on page 17. So this is the bolded,
6 italicized language starting "We generate
7 substantially"?

8 A. Yes.

9 We generate substantially all
10 of our revenue from advertising. The loss of
11 marketers, or reduction in spending by
12 marketers, could seriously harm our business.

13 Q. And in your own words, can you
14 explain this risk, please?

15 A. Most of our revenue comes from
16 advertisers who choose to spend money on the
17 platform, and if they chose not to spend
18 money on the platform, then we would generate
19 less revenue.

20 Q. Can you read the first sentence
21 in the paragraph that follows, starting
22 "Substantially all"?

23 A. Substantially all of our
24 revenue is currently generated from marketers
25 advertising on Facebook and Instagram.

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1 Q. And just to be crystal clear
2 about this, this is a true statement, right?
3 Substantially all of Meta's revenue is
4 generated from advertisements on Facebook and
5 Instagram?

6 A. Yes, that is true.

7 Q. And, to your knowledge, this
8 has always been true for Meta?

9 A. It has not always been true
10 for -- not always been true of Instagram,
11 sorry, just because Instagram is a later
12 addition to the portfolio of family of apps.

13 So for some period of time in
14 the company's history, this would have been
15 true of Facebook only.

16 Q. So just -- I think I understand
17 what you're getting at.

18 A. I'm sorry, yes.

19 Q. So before Meta purchased
20 Instagram, substantially all of its revenue
21 was generated by advertisements on Facebook,
22 right?

23 A. That's right.

24 Q. And when Meta purchased
25 Instagram, substantially all of its revenue

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1 impressions. Some will choose to purchase
2 based on the -- you know, whatever the
3 underlying business action they're looking
4 for is, again, if it's installing an app, if
5 it's completing an e-commerce transaction, if
6 it's, you know, a messaging conversation.

7 In general, we find that
8 advertisers, maybe not too surprisingly,
9 prefer to pay for the thing that's closest to
10 what they are actually -- the outcome they're
11 actually looking for, you know, typically a
12 purchase or transaction of some kind.

13 So it's -- which is an
14 evolution from, you know, the early kind of
15 days of Internet advertising businesses when
16 advertisers typically weren't able to measure
17 that outcome and so might have purchased
18 impressions only.

19 But the evolution from
20 impression-based ads to business
21 outcome-based ads has been pretty significant
22 for advertisers.

23 Q. Okay. And just to like sort
24 out those different types of ways that
25 advertisers might pay for ads, there's --

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1 some advertisers pay based on impressions,
2 which represents the number of times that a
3 user views the ad, right?

4 A. Yes, that would be what
5 impression-based ads are.

6 Q. Okay.

7 A. But again, it's not super --
8 again, if you have the ability to measure the
9 thing you want, you probably won't buy based
10 on impressions. You'll probably buy based on
11 the thing you want.

12 Q. Understood.

13 One other way that advertisers
14 might pay for ads is based on the number of
15 clicks that users -- number of times that
16 users click on ads, right?

17 A. Those are click-based ads.
18 Those probably -- unfortunately, I haven't
19 looked at the latest sort of breakdown in a
20 long time. But we -- again, similar to
21 impression-based ads, we've really shifted to
22 a world where advertisers are paying for some
23 kind of underlying business outcome, which is
24 fairly -- which is somewhat rarely merely
25 clicking or looking at their ad.

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1 Q. Are those sometimes referred to
2 as conversion events?

3 A. As what --

4 Q. Conversion events?

5 A. The --

6 Q. The purchasing of an item or
7 putting something in a cart, are those
8 referred to as conversion events?

9 A. Yes. Whatever the advertisers'
10 actual desired outcome is would be the
11 conversion event.

12 Q. How does targeting the ads
13 affect the price that marketers pay for
14 advertisements?

15 A. This is -- this is sort of
16 complicated. I mean, it -- it doesn't
17 directly, but the way in which the
18 advertising ecosystem works is, you know, if
19 you show an ad to a person who is more likely
20 to engage with it, then that is likely to
21 result in a better outcome for the marketers.

22 So as an example, like I have
23 young kids. I was shown an ad for umbrellas
24 that change color in the rain, and I have
25 since purchased probably 25 umbrellas that

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1 change color in the rain.

2 So I was a very well-identified
3 user for this company, and, you know, they
4 made a lot of money selling me umbrellas.
5 But it's great because I think they've
6 brought a lot of delight to five-year-olds
7 with these umbrellas.

8 So that's -- you know, it's --
9 it's not the targeting itself that they pay
10 more for per se. It's that when the ad is
11 well targeted, then they generate more
12 business outcomes, as in the case that I
13 described.

14 Q. And going back to the
15 different, you know, kinds of ways that
16 advertisers can pay for ads, can you estimate
17 what proportion of advertisers pay for
18 outcome-based ads versus impression- or
19 click-based ads?

20 A. I apologize. I'm just not
21 super close to this anymore. And there are
22 also some complexities in the way that we
23 package the ad offerings.

24 But my general understanding is
25 that the majority of ad revenue is coming

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1 from advertisers who are optimizing for
2 outcomes over impressions.

3 Q. Okay.

4 A. Even though they may be paying
5 on a per-impression basis because of some of
6 the ways that these ads get billed.

7 Q. I want to direct you to a
8 sentence -- I'm going to have you hunt for a
9 sentence again. Sorry.

10 In the second paragraph, toward
11 the bottom, that starts "We calculate
12 average."

13 A. In this paragraph, you mean?

14 Q. In this paragraph that -- the
15 paragraph that starts "We recognize revenue."

16 A. We calculate average price per
17 ad as total advertising revenue divided by
18 the number of ads delivered, representing the
19 average price paid per ad by a marketer
20 regardless of their desired objective, such
21 as impression or action.

22 Q. Okay. So I think I'm
23 understanding that kind of like the ARPP
24 number, the average revenue per person, this
25 average price per ad is, again, calculated

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1 again, within the infrastructure team. They
2 would have the best understanding of, you
3 know, how much capacity is being used in each
4 region.

5 Q. And who leads that
6 infrastructure team?

7 A. Santosh Janardhan, spelled
8 J-A-N-A-R-D-H-A-N.

9 Q. Thank you.

10 Let's turn to page 100. Okay.
11 The first table on this page sets forth:
12 Revenue disaggregated by revenue source and
13 segment, right?

14 A. Yes.

15 Q. And this is for 2022 to 2024,
16 right?

17 A. Yes.

18 Q. Okay. What was Meta's
19 advertising revenue in 2024?

20 A. \$160.633 billion.

21 Q. Okay. And what was Meta's
22 total revenue for 2024?

23 A. \$164.5 billion.

24 Q. So again, as we discussed
25 before, advertising revenue constitutes the

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1 vast majority of Meta's revenue, right?

2 A. Yes.

3 Q. Okay. And the second table
4 disaggregates revenue by geography, right?

5 A. Yes.

6 Q. And more specifically, based on
7 the addresses of customers, correct?

8 A. Yes. And thank you for
9 clarifying that, because this is a different
10 definition of geography than when we were
11 looking at the average revenue per person.

12 Q. Can you explain that
13 difference?

14 A. When we were looking at the
15 geographic breakdown of -- actually, I don't
16 think we were -- I can't remember if we were
17 looking at a geographic breakdown.

18 But what you're seeing here
19 when we say customer, we mean where the
20 advertiser is located.

21 So most notably, you have
22 revenue from advertisers in China, whereas if
23 you were to look at a customer base -- a
24 user-based breakdown, you would see that we
25 don't operate our services in China.

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1 asked and answered.

2 You can go ahead. Excuse me.

3 A. The overall assessment of these
4 six -- of how we did relative to the six
5 goals factors into the company -- company
6 bonus multiplier.

7 MS. O'NEILL: I'm going to hand
8 you what is document K and we've
9 marked as Exhibit 7, and this is
10 Bates-stamped
11 META3047MDL-065-00471611.

12 (Whereupon, Meta-Li-7,
13 E-mail(s) re: Q1 progress toward IG
14 engagement and time spent goals,
15 META3047MDL-065-00471611 -
16 META3047MDL-065-00471612, was marked
17 for identification.)

18 BY MS. O'NEILL:

19 Q. Ms. Li, do you recognize this
20 document, at least in the same way that we've
21 been discussing?

22 A. Yeah, I don't recall it, but
23 have no reason to doubt that it's accurate.

24 Q. And this is an e-mail chain
25 between you and Jenni Romanek, right?

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1 A. Yes.

2 Q. And it's from March 2017?

3 A. Yes.

4 Q. And who is Ms. Romanek?

5 A. I believe she is in the
6 Instagram either product analytics or data
7 science organization.

8 Q. And let's look at the second
9 page of this document. So if you turn over
10 to the back of this, there's an e-mail from
11 you, and you're asking Ms. Romanek about the
12 company's progress toward Instagram monthly
13 average person and time spent goals, right?

14 A. Yes.

15 Q. And are these the same kind of
16 goals that we discussed earlier, just for
17 2017?

18 A. I'm not -- it would probably be
19 more accurate if there was a way for me to
20 verify that, but I think generally it seems
21 like it's -- you know, I would say -- I mean,
22 it seems like I was probably generally
23 tracking towards the 2017 version of this --
24 of this process.

25 Q. Okay. And looking on the first

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1 page at the bottom e-mail, Ms. Romanek
2 responds that: We've been crushing it on
3 user growth.

4 Right?

5 A. Yes, that is the response.

6 Q. And she reports that the
7 company has even revised upwards the H1
8 monthly active person goal, right?

9 A. I might rephrase that to say
10 the team has revised it upwards.

11 Q. Okay. And by team, you mean
12 the Instagram team?

13 A. Yes.

14 Q. Okay. And Ms. Romanek says, in
15 the next paragraph, that the time spent goal
16 for the first half was 28.4 minutes, right?

17 A. Yes.

18 Q. And what does that figure mean?
19 Is it 28.4 minutes per user per day?

20 A. I actually don't -- don't know
21 for sure.

22 Q. Okay. Ms. Romanek mentions
23 that they're currently at 26.9 minutes and
24 that they're ahead of target, right?

25 A. That's what it says.

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1 Q. You then, on your e-mail right
2 above this, you ask Ms. Romanek whether there
3 was also a US teens goal, right?

4 A. Yes.

5 Q. And this was a goal of reaching
6 a certain amount of US monthly active teen
7 users, right?

8 A. I --

9 Q. Or --

10 A. Sorry. Go ahead.

11 Q. No, I'm sorry, I interrupted
12 you. I think it's actually daily active
13 users?

14 A. Yes. This would -- since I'm
15 asking her if this exists, it wouldn't have
16 been part of my process, but it's sort of
17 like do they have a -- within Instagram.

18 Q. A teen goal for US teen active
19 users, right?

20 A. Yes.

21 Q. Okay. And Ms. Romanek responds
22 to you at the top that their US teens goal
23 was 12.1 million, right?

24 A. Yes, that's what it says.

25 Q. So these -- you believe that

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1 these are goals that the Instagram team has
2 set, correct?

3 A. I -- again, I'm not totally
4 certain, but they're just, again, we're kind
5 of going back in history a lot here, but
6 these are aren't part of my -- like my
7 company process. Otherwise, I -- presumably,
8 if they had been, it would have -- I wouldn't
9 be asking her sort of midway if there was
10 such a goal. But I think it's me inquiring
11 how -- you know, what -- how they're doing
12 towards their product goals.

13 Q. And why are you inquiring about
14 their goals?

15 A. I -- I mean, I honestly don't
16 recall exactly what the impetus for that
17 would have been. As you can probably see on
18 this e-mail, I, in fact, did have a baby on
19 this day.

20 Q. Oh, gosh. Wow.

21 A. I said I was due in three days,
22 but that is the delivery date of my second
23 child.

24 Q. Goodness.

25 A. So there's probably a lot going

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1 A. Hi.

2 Q. I just have a few more
3 documents that I'm going to go over with you.
4 Let's get the first one. We're going to mark
5 it as Exhibit 29.

6 A. Okay.

7 (Whereupon, Meta-Li-29, May '21
8 Revenue Update,
9 META3047MDL-074-00126415 -
10 META3047MDL-074-00126433, was marked
11 for identification.)

12 BY MS. O'NEILL:

13 Q. Do you recognize this document?

14 A. I don't recall this specific
15 document, but my team regularly prepares
16 updates of this nature.

17 Q. And is this prepared -- this
18 kind of update prepared on a monthly basis?

19 A. I am certain that there's a
20 quarterly version. I'm not certain there's
21 always a monthly version.

22 Q. And you usually receive this
23 update?

24 A. Yes.

25 Q. And who else receives this

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1 update, this kind of update?

2 A. At this level of granularity, I
3 think it is mostly people who are working in
4 the finance or the relevant monetization
5 organizations. A much shorter summary
6 version of this will be shared with the
7 leadership team broadly.

8 Q. Okay. I want to turn to
9 page 11 of this document, okay? And do you
10 see a section header called Teen and Young
11 Adult Ad Load?

12 A. I do.

13 Q. Okay. And then I'm going to
14 read that next sentence.

15 It says: In an effort to
16 address broad engagement declines on Facebook
17 app generally and win back sessions with
18 younger populations specifically, Facebook
19 app is reducing ad load for teens ages 13
20 through 17, and young adults, 18 through 24,
21 in high-value countries, US, Canada and most
22 of Western Europe.

23 Is that right?

24 A. That's what it says, yes.

25 Q. Okay. So here, Meta was trying

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1 to address engagement declines among teens
2 and young adults on Facebook, right?

3 A. I don't remember the specific
4 efforts, just it's from May 21st, but that is
5 what this says.

6 Q. Okay. Let's read the next
7 section. Can you actually read the next --
8 or excuse me, the next sentence starting
9 "These two cohorts"?

10 A. These two cohorts demonstrate
11 disproportionate engagement hurt, i.e.,
12 sessions loss, from ads versus the no ads
13 holdout. Teens at 6.1% sessions loss and YA
14 at 3.7%.

15 Q. So this document is discussing
16 reducing ad load for teens because the teen
17 cohort demonstrated disproportionate sessions
18 loss due to ads, right?

19 A. That's what it says.

20 Q. Let's look at the last
21 paragraph. It says: Long-term, i.e., over
22 18 months, we expect these ad load reductions
23 to recover plus 3.2% sessions in the teen
24 cohort and plus 1.2 sessions in the YA
25 cohort.

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1 Did I read that correctly?

2 A. Yes.

3 Q. So this document is saying that
4 Meta expected that this ad load reduction
5 would recover 3.2% sessions in the teens
6 cohort, right?

7 A. That -- yes, that's what it
8 says.

9 Q. Okay. And then looking at the
10 very last sentence, the document says: In
11 the near term in H1, the Facebook Inc.
12 post-budget revenue impact is estimated at
13 negative .2%.

14 Right?

15 A. Yes.

16 Q. So Meta expected that this ad
17 load reduction would have a near-term impact
18 of negative .2%, right?

19 A. In H1, yes.

20 Q. So Meta's expectation here --
21 the company's expectation was that teen users
22 of Facebook would use the platform more
23 frequently if the ad load was decreased,
24 right?

25 A. Yes.

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1 Q. And Meta was willing to do this
2 despite the expected near-term negative
3 revenue impact, right?

4 A. We quite frequently make ad
5 load -- like, tune ad load decisions in this
6 way, so it's not sort of -- this is not
7 that -- not that unusual.

8 Q. We can put that away and move
9 to the next document.

10 Actually, I guess I have one
11 more question, just to follow up on that.

12 Meta was expecting a long-term
13 positive revenue impact from this ad load
14 reduction, right?

15 A. I don't think there's any
16 specific expectation that's represented here.
17 The sort of -- you know, if -- I think the
18 thing that we are almost always trying to
19 optimize for with ad load optimizations of
20 this kind is trying to make sure that,
21 basically, the aggregate user experience is,
22 you know, useful and positive for the people
23 using it and that, you know, that results in
24 sort of long run, them having a better
25 experience on the product, and of course,

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1 that gives us the opportunity over the long
2 run to -- to align sort of the ability to
3 show ads with that.

4 MS. O'NEILL: Okay. Let's take
5 a look at the next document. We're
6 going to mark that as Exhibit 30, and
7 it's Bates-stamped
8 META3047MDL-074-00130390.

9 (Whereupon, Meta-Li-30,
10 July '21 Revenue Update,
11 META3047MDL-074-00130390 -
12 META3047MDL-074-00130404, was marked
13 for identification.)

14 BY MS. O'NEILL:

15 Q. Do you recognize this document?

16 A. Again, I don't remember this
17 specific one, but this appears to be the July
18 21st version of the previous document that we
19 looked at.

20 Q. Okay. And can you turn to
21 page 13, please.

22 A. Yes.

23 Q. And toward the bottom you'll
24 see a headline or header that reads: Impacts
25 of Facebook App Teen/YA -- or young adult --